

Directors' Report and Financial Statements

for the year ended 31 December 2017



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## Directors and other information

Directors	Brendan Butler Norah Casey Seán Donlon Patricia O'Donovan Ruth Barrington Patricia Sisk Taormina Denis Doherty Denise Charlton Ken Davis Deaglán de Bréadún Patrick Smyth (resigned 30 April 2017) Kevan Furbank John J Lynch Ruadhan MacCormaic (appointed 1 May 2017)
Company secretary	Patricia Sisk Taormina
Registered number	448565
Registered office	3 Westland Square Pearse Street Dublin 2
Independent auditors	LHM Casey McGrath Limited Chartered Certified Accountants Statutory Auditor 6 Northbrook Road Dublin 6
Bankers	Bank of Ireland College Green Dublin 2
Solicitors	AMOSS Solicitors Warrington House Mount Street Crescent Dublin 2
	MediaLawyer Solicitors Ardeen House 10/11 Marine Terrace Dun Laoghaire Co. Dublin
Date of Incorporation	6 November 2007



#### **Directors' Report**

for the year ended 31 December 2017

The directors present their annual report and the audited financial statements for the year ended 31 December 2017.

#### **Principal activities**

The principal activity of the company is to provide a forum for the handling and mediation of complaints for the public in relation to the press media in Ireland, on a not-for-profit basis.

#### **Review of Activities**

Both the level of activity and the year end financial position were in accordance with directors' expectations and the directors expect that the present level of activity will be sustained for the foreseeable future.

#### **Results for the year**

The surplus for the year, after taxation, amounted to  $\notin 14,037$  (2016 : $\notin 46,072$ ).

The income reported in the financial statements for 31 December 2016 included income of a non-recurring nature in the amount of  $\notin$ 107,430. This related to additional member contributions to cover a legal matter and the release of income which was deferred from previous years.

#### Principal risks and uncertainties

The directors have responsibility for, and are aware of the risks associated with the operating activities of The Press Council of Ireland. They are confident that adequate systems of control provide reasonable assurance against such risks. The internal control systems aim to ensure compliance with laws and policies, ensure efficient and effective use of company's resources, safeguard company's assets, and maintain the integrity of financial information produced.

#### Economic Risks

Financial information is subject to detailed and regular review at director level allowing for continuous monitoring of the company's operations and financial status. The directors continuously monitor and plan for the financial stability of the organisation taking into account the external funding environment.

#### Market Risks

Credit or finance risk is low and closely monitored with an emphasis on income being collected as it falls due.

#### Financial Risks

In addition to the application of internal procedures the company is subject to statutory external audit. The company has developed procedures and practices throughout the organisation to ensure the company has adequate internal controls. The company will continue to improve these systems to ensure it maintains the highest standards of transparency and accountability.



#### **Directors' Report (continued)**

for the year ended 31 December 2017

#### Directors

The directors who served during the year were:

Brendan Butler Norah Casey Seán Donlon Patricia O'Donovan Ruth Barrington Patricia Sisk Taormina Denis Doherty Denise Charlton Ken Davis Deaglán de Bréadún Patrick Smyth (resigned 30 April 2017) Kevan Furbank John J Lynch Ruadhan MacCormaic (appointed 1 May 2017)

Every member of the company undertakes to contribute to the assets of the company, in the event of the company being wound up while he/she is a member or within one year after he/she ceases to be a member, for payment of the debt and liabilities of the company contracted before he/she ceases to be a member, and of the cost, charges and expenses of winding up, and for the adjustment of the rights of contributions among themselves, such amount as may be required not exceeding  $\in 1.00$ .

#### **Political contributions**

The company made no political donations during the year, as defined by the Electoral Act 1997.



#### **Directors' Report (continued)**

for the year ended 31 December 2017

#### Directors' responsibilities statement

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with Irish law and regulations.

Irish company law requires the directors to prepare the financial statements for each financial year giving a true and fair view of the state of affairs of the company. Under the law, the directors have elected to prepare the financial statements in accordance with Generally Accepted Accounting Practice in Ireland.

Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date, of the surplus or deficit of the company for that financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors confirm that they have complied with the above requirements in preparing the financial statements.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and surplus or deficit of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and Directors' Report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Accounting records

The measures taken by the directors to ensure compliance with the requirements of Sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records, are the employment of appropriately qualified accounting personnel and the maintenance of computerised accounting systems. The company's accounting records are maintained at Clyde Lodge, 15 Clyde Road, Dublin 4.

#### Statement on relevant audit information

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information.

#### Post balance sheet events

There have been no significant events affecting the company since the year end.



#### **Directors' Report (continued)**

for the year ended 31 December 2017

#### Auditors

The auditors, LHM Casey McGrath Limited, have indicated their willingness to continue in office in accordance with section 383(2) of the Companies Act 2014.

This report was approved by the board on 13 April 2018 and signed on its behalf.

Brendan Butler Director Patricia Sisk Taormina Director



#### Independent Auditors' Report to the Members of The Press Council Of Ireland CLG

#### Opinion

We have audited the financial statements of The Press Council Of Ireland CLG (the 'company') for the year ended 31 December 2017, which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows, Statement of Changes in Funds and the related notes. The financial reporting framework that has been applied in their preparation is Irish law and Financial Reporting Standards applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company's affairs as at 31 December 2017 and of its surplus for the year then ended;
- have been properly prepared in accordance with Financial Reporting Standards applicable in the UK and Republic of Ireland; and
- have been properly prepared in accordance with the requirements of the Companies Act 2014.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (Ireland) ("ISAs (Ireland)") and applicable law. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of financial statements in Ireland, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which ISAs (Ireland) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.



#### Independent Auditors' Report to the Members of The Press Council Of Ireland CLG

#### Opinion on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that in our opinion:

- the information given in the Directors' Report is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited, and the financial statements are in agreement with the accounting records.

#### Matters on which we are required to report by exception

Based on the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions required by sections 305 to 312 of the Act are not made. We have nothing to report in this regard.

#### **Respective responsibilities**

#### Responsibilities of directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

#### Auditors responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the IAASA's website at: https://www.iaasa.ie/Publications/ISA-700-(Ireland). This description forms part of our Auditors' Report.



#### Independent Auditors' Report to the Members of The Press Council Of Ireland CLG

#### The purpose of the audit report and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

**Damien Kealy** Statutory auditor

for and on behalf of

#### LHM Casey McGrath Limited

Statutory Auditor

Chartered Certified Accountants Statutory Auditor 6 Northbrook Road Dublin 6

13 April 2018



#### **Statement of Comprehensive Income**

for the year ended 31 December 2017

	Note	2017 €	2016 €
Income	1.12,2	414,948	522,135
Administrative expenses		(400,911)	(476,063)
Operating Surplus	-	14,037	46,072
Surplus for the financial year	-	14,037	46,072
Other comprehensive income for the year	-		
Other comprehensive income		-	-
Total comprehensive income for the financial year	-	14,037	46,072

All amounts relate to continuing operations.

There were no recognised gains and losses for 2017 or 2016 other than those included in the Statement of Comprehensive Income.

Signed on behalf of the board on 13 April 2018.

**Brendan Butler** 

Patricia Sisk Taormina

Director

Director

The notes on pages 13 to 20 form part of these financial statements.



#### **Statement of Financial Position**

as at 31 December 2017

	Note		2017 €		2016 €
Current assets					
Debtors: amounts falling due within one year	8	17,759		126,517	
Cash at bank and in hand	9	101,348		33,637	
	-	119,107	-	160,154	
Creditors: amounts falling due within one year	10	(58,998)		(114,082)	
Net current assets	-		60,109		46,072
Total assets less current liabilities		—	60,109	-	46,072
Net assets		_	60,109	=	46,072
Reserves					
Designated reserves			60,109		46,072
Total funds		_	60,109	-	46,072

The Financial Statements were approved and authorised for issue by the board on 13 April 2018.

Brendan Butler Patricia Sisk Taormina Director Director The notes on pages 13 to 20 form part of these financial statements.



## **Statement of Changes in Funds**

for the year ended 31 December 2017

	Designated reserves	Total funds
	€	€
At 1 January 2017	46,072	46,072
Comprehensive income for the year		
Surplus for the year	14,037	14,037
Total comprehensive income for the year	14,037	14,037
At 31 December 2017	60,109	60,109

## Statement of Changes in Funds

for the year ended 31 December 2016

	Designated reserves	Total funds
	€	€
Comprehensive income for the year		
Surplus for the year	46,072	46,072
Total comprehensive income for the year	46,072	46,072
At 31 December 2016	46,072	46,072

The notes on pages 13 to 20 form part of these financial statements.



## **Statement of Cash Flows**

for the year ended 31 December 2017

	2017 €	2016 €
Cash flows from operating activities	C	c
Surplus for the financial year	14,037	46,072
Adjustments for:		
Movement in debtors	108,758	(111,212)
Movements in creditors	(55,084)	28,801
Net cash generated from operating activities	67,711	(36,339)
Net increase/(decrease) in cash and cash equivalents	67,711	(36,339)
Cash and cash equivalents at beginning of year	33,637	69,976
Cash and cash equivalents at the end of year	101,348	33,637
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	101,348	33,637
	101,348	33,637



### Notes to the Financial Statements

for the year ended 31 December 2017

#### 1. Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared on a going concern basis, under the historical cost convention and comply with the financial reporting standards of the Financial Reporting Council and Companies Act 2014.

#### 1.2 Income

Income is recognised to the extent that it is probable that the economic benefits will flow to the company and the income can be reliably measured. Income is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before income is recognised:

#### **Rendering of services**

Income from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of income can be measured reliably;
- it is probable that the company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

#### 1.3 Members' Contributions

Members' contributions are accounted for as income in the year to which they relate.

#### 1.4 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 1.5 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the company's cash management.



**Notes to the Financial Statements** for the year ended 31 December 2017

#### 1. Accounting policies (continued)

#### **1.6** Financial instruments

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the company would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 1.7 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### **1.8** Operating leases: the company as lessee

Rentals paid under operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term.



**Notes to the Financial Statements** for the year ended 31 December 2017

#### 1. Accounting policies (continued)

#### **1.9 Retirement benefit**

#### Defined contribution pension plan

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the reporting date. The assets of the plan are held separately from the company in independently administered funds.

#### 1.10 Holiday pay accrual

A liability is recognised to the extent of any unused holiday pay entitlement which is accrued at the reporting date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the reporting date.

#### **1.11 Provisions for liabilities**

Provisions are made where an event has taken place that gives the company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of Comprehensive Income in the year that the company becomes aware of the obligation, and are measured at the best estimate at the reporting date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the reporting date.

#### **1.12 Designated reserves**

Designated reserves are maintained at a level which ensures that the organisation's core activity could continue during a period of unforeseen difficulty. Designated reserves for this purpose are calculated as estimated running costs of the organisation for a period of six months. The amount of reserves required for this purpose are reviewed on an annual basis by the Board of Directors.

#### 2. Income

The whole of the company's income is attributable to members contributions.

All income arose in Ireland.



#### Notes to the Financial Statements

for the year ended 31 December 2017

## 1. Accounting policies (continued)

#### 3. Surplus on operating activities

The operating surplus is stated after charging :

	2017 €	2016 €
Defined contribution pension cost	6,225	6,132
	6,225	6,132

#### 4. Employees

5.

Staff costs, including directors' emoluments, were as follows:

	2017 €	2016 €
Wages and salaries	283,895	279,971
Social welfare costs	13,750	14,881
Retirement benefit costs	6,225	6,132
	303,870	300,984

Capitalised employee costs during the year amounted to €NIL (2016 : €NIL).

The average monthly number of employees, during the year was as follows

	2017 No.	2016 No.
Adminstration		3
Directors' emoluments		
	2017 €	2016 €
Directors' emoluments	55,000	60,000



#### Notes to the Financial Statements

for the year ended 31 December 2017

#### 6. Key management compensation

Key management includes the directors of the company, all members of the company management and the company secretary. The compensation paid or payable to key management for employee services is shown below:

	2017 €	2016 €
Salaries and other short term employee benefits	55,000	60,000

#### 7. Retirement benefits

The company operates a defined contribution pension scheme. Pension charged in the Statement of Comprehensive Income amounted to  $\notin 6,225$  (2016:  $\notin 6,132$ ). The assets of the scheme are held in an independently administered pension scheme.



#### Notes to the Financial Statements

for the year ended 31 December 2017

#### 8. Debtors

	2017 €	2016 €
Trade debtors	6,335	52,122
Other debtors	22	-
Prepayments	11,402	74,395
	17,759	126,517

#### 9. Cash and cash equivalents

2	017 €	2016 €
Cash at bank and in hand 101,	348	33,637

#### 10. Creditors: Amounts falling due within one year

	2017 €	2016 €
Trade creditors	284	4,490
Taxation and social insurance	54,260	45,667
Other creditors	1,042	1,022
Accruals	3,412	62,903
	58,998	114,082

Some trade creditors has reserved title to goods supplied to the company. Since the extent to which such creditors are effectively secured depends on a number of factors and conditions, some of which are not readily determinable, it is not possible to indicate how much of the above amount is secured under reservation of title.



#### Notes to the Financial Statements

for the year ended 31 December 2017

#### 11. Financial instruments

	2017 €	2016 €
Financial assets		
Financial assets measured at fair value through surplus or deficit	107,710	85,759
	107,710	85,759
Financial liabilities		
Financial liabilities measured at amortised cost	1,326	5,512
	1,326	5,512

Financial assets measured at amortised cost comprise bank and trade debtors.

Financial liabilities measured at amortised cost comprise trade creditors and other creditors.

#### 12. Commitments under operating leases

At 31 December 2017 the company had future minimum lease payments under non-concealable operating leases as follows:

	2017 €	2016 €
Not later than 1 year	24,000	24,000
Later than 1 year and not later than 5 years	50,000	74,000
	74,000	98,000

The company signed a 5 year operating lease for its premises in Unit 3, Westland Square, Dublin 2 on 20 January 2016.

#### 13. Company status

The company is limited by guarantee and consequently does not have a share capital. Each of the members is liable to contribute an amount not exceeding  $\in 1$  towards the assets of the company in the event of liquidation.

#### 14. Related party transactions

There were no transactions with related parties such as are required to be disclosed under Financial Reporting Standard 102 Section 33.



## Notes to the Financial Statements

for the year ended 31 December 2017

## 15. Controlling party

The company is controlled by the board of directors acting in concert.

#### 16. Approval of financial statements

The board of directors approved these financial statements for issue on 13 April 2018



# **Detailed income and expenditure account** *for the year ended 31 December 2017*

	Note	2017 €	2016 €
Members Contribution		414,948	522,135
Gross surplus	-	414,948	522,135
Less: overheads	=		
Administration expenses		(400,911)	(476,063)
Operating surplus	-	14,037	46,072
Surplus for the year	-	14,037	46,072



## The Press Council Of Ireland CLG

#### Schedule to the Detailed Accounts

for the year ended 31 December 2017

2017 €	2016 €
Furnover	C
ncome 414,948	522,135
414,948	522,135
2017	2016
€ Administration expenses	€
Directors emoluments 55,000	60,000
Staff salaries 228,895	219,971
Staff employer PRSI 13,750	14,881
Staff pension costs - defined contribution schemes6,225	6,132
Seminars 2,758	-
Hotels, travel and subsistence 1,449	5,881
Printing and stationery 6,564	7,065
Telephone 1,876	1,764
Computer costs 10,151	12,440
Trade subscriptions1,247	795
Legal and professional 2,849	15,656
Auditors' remuneration 3,670	3,650
Bank charges 256	260
Sundry expenses 1,124	4,978
Rent - operating leases <b>30,918</b>	80,333
Cleaning 1,427	1,295
nsurances 4,130	3,983
Conferences 1,806	737
Management services 20,000	20,000
Annual report launch 4,096	7,071
-	9,171
Meeting room facilities 2,720	-
400,911	476,063